

# **NATIONAL COUNCIL FOR TERTIARY EDUCATION**

## **ANNUAL REPORT 2010**

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# Foreword

The year 2010 has been exciting. His Excellency Professor John Evans Atta Mills, President of the Republic of Ghana cut the sod for building two new public universities which will focus on health and allied sciences and energy and natural resources. By the inauguration of Interim Councils of the thirty eight Colleges of Education and completion of a draft Education Bill for the consideration of Parliament, the road-map for the integration of Colleges of Education into the tertiary system is on course.

Issues of sustainable funding, equitable access to needy and brilliant students as well as students from the less-endowed senior high schools, quality assurance and research, will continue to engage the attention of Council in line with its Strategic Plan 2010–2014 with the vision, *leading tertiary education to greater heights*. While acknowledging the academic autonomy of universities and polytechnics, Council's priority in the next few years is the consolidation of existing programmes with a tight requirement for approving new programmes for the institutions.

Programmes for building the management capacity of the institutions particularly, the Colleges of Education to confront the complexities of managing their institutions will be pursued.



Council will also continue to engage constructively with major stakeholders including industry while building the capacity of the regulatory bodies to effectively discharge their roles to the tertiary sector.

I express appreciation to the members of Council for their dedication and experiences brought to bear on the work of Council, the Executive Secretary and staff of the Secretariat for their professional support and the Ministries of Education and Finance, the Ghana Education Trust Fund (GETFund), our development partners and our client institutions for their continuous support to Council.

*Professor Frank Obed Kwami*  
*Chairman*



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# Statement by Executive Secretary

As indicated in the Chairman's foreword, the country is experiencing a rapid expansion of the tertiary education landscape with its attendant challenges. The workload of the Secretariat, the administrative wing of Council has correspondently increased.

To meet the challenges, the Secretariat will be reorganised to effectively coordinate affairs of the various categories of tertiary institutions namely: public universities, polytechnics, specialise institutions, colleges of education and private tertiary institutions. Efforts and programmes to increase staff strength and build staff capacity for effective coordination and monitoring of government policies will be pursued vigorously in the coming year. A close working relationship with the Secretariat of sister bodies namely, the National Accreditation Board (NAB), National Board for Professional and Technician Examinations (NABPTEX), and Council for Technical and Vocational Education and Training (COTVET) will be strengthened. A

close collaboration with the Ghana Education Service Council in managing the road map for the transition of the Colleges of Education to the tertiary system will continue to be pursued.



Our development partners particularly, the Government of the Netherlands through NUFFIC and the World Bank deserve no less appreciation for their support for building capacity of the secretariats of the supervisory bodies in particular and the tertiary institutions in general.

As a Secretariat, we will continue to provide professional support to Council and our clientele in achieving the vision of Council for tertiary education in Ghana and beyond.

*Professor Mahama Duwiejua*  
*Executive Secretary*





# Introduction

This Report covers the period 1<sup>st</sup> January to 31<sup>st</sup> December 2010.

**Vision:** “Leading tertiary education to greater heights”.

**Mission:** “The National Council for Tertiary Education is committed to providing leadership in tertiary education by advising Government and all relevant institutions to enhance access, quality, equity, relevance and governance”.

## GENERAL PROFILE OF THE ORGANISATION

The National Council for Tertiary Education (NCTE) is an Article 71 body of the 1992 Constitution established by Act 454 of 1993.

### Composition of Council

#### *Chairman*

Prof. F. O. Kwami  
Dipl. Ing. (TU Berlin), DSc (hc KNUST)  
FGLIE, FGA

#### *Government Nominees*

Prof. Nii Noi Dowuona  
B.Sc., (KNUST), MSc (UG), PhD (Canada)

Dr. Gamel Nasser Adam  
B.A., (Ghana), Ph.D., (Moscow)

Mrs. Sylvia Asempa  
M.A., ED., (UCC), CFP (France)

Prof. Ohene Adjei  
Dr.rer.nat, DTM & Hyg-Hamburg, (Germany)

Mr. Josiah A. M. Cobbah  
M.A., (Canada), B.L. (Ghana Law School)  
Ph.D, J.D., (Ohio State)

Mrs Vivian Amoako  
B.A., Dip. Ed., (UCC), PGDPA (GIMPA)  
M.B.A., (The Netherlands)

#### *Institutional Representatives*

Prof. D. A. Akyeampong B.Sc., (Ghana) DIC,  
Ph.D (London) — *Chairman, National Accreditation Board*

Prof. C. N. B. Tagoe, M.B. Ch.B. (Ghana),  
Ph.D., (Leicester) — *Vice-Chancellors Ghana (Up to October 2010)*

Prof. K. K. Adarkwa, B.Sc., (Kumasi), M.Sc  
(Br.Col), Ph.D., (Mich. State) FGIP, MCILT  
— *Vice-Chancellors Ghana (Up to November 2010)*

Prof. A. Asabere-Ameyaw, B.sc. (Hon), Dip.Ed.,  
M.sc, Ph.D. (Cape Coast) — *Vice-Chancellors Ghana (From December 2010)*

Prof. Nanaa Jane Opoku-Agyemang, B.A., Cape  
Coast, M.A., Ph.D., (New York), Hon.LLD  
(Barbados), Hon. Dlitt (Carolina) — *Vice Chancellors Ghana (From November 2010)*

Dr. Y. Peligah, B.A., M.A. (Kumasi) Ph.D.  
(England) — *Conference of Rectors of Polytechnics (Up to December 2010)*

Dr. Abdulai B. Salifu, B.Sc., M.Sc., (Ghana),  
Ph.D., (London) — *Council for Scientific and Industrial Research*

Prof. L. A. Boadi, B.A., Ph.D., (London), M.A.,  
(California) FGA — *Ghana Academy of Arts and Sciences*

Dr. Regina O. Adutwum, B.Sc., (Kumasi), M.A.,  
(Virginia State), Ph.D., (Kentucky) — *National Development Planning Commission*

Prof. N. K. Kusi, B.A., (Hons), M.Sc (Ghana)  
Ph.D., (New England) — *Ministry of Finance and Economic Planning*

Dr. Sam O. Archer, M.Sc., Ph.D., (London) — *Ministry of Manpower and Social Welfare*

Mr. E. Acquaaah-Harrison, Graduate, London College of Printing (London) — *Association of Ghana Industries*

Prof. Mahama Duwiejua, BPharm, MPharm (KNUST) Ph.D., (Strathclyde, Glasgow) — *Executive Secretary/Secretary to Council*

### Vacant Position on Council

The Act provides for a representative of the Teaching Council on Council. The Teaching Council has not been established yet and therefore has no representation.

### Functions of Council

As provided for in Section 2(1) of Act 454, 1993, Council is mandated to:

- (a) advise the Minister on the development of institutions of tertiary education in Ghana
- (b) enquire into the financial needs of the institutions of tertiary education and advise the Minister accordingly
- (c) recommend to the Minister for the purpose of the preparation of the annual national education budget —
  - (i) block allocations of funds towards running costs; and
  - (ii) grants towards capital expenditure of each institution of tertiary education, indicating how the allocations are to be disbursed.
- (d) recommend national standards and norms including standards and norms on staff, costs, accommodation and time utilisation, for approval of the Minister and to monitor the implementation of any approved national standards and norms by the institutions
- (e) advise governing councils of institutions of tertiary education on suitable measures for generating additional funds for their institutions
- (f) advise the Minister generally on rates of remuneration and other conditions of service of staff of the institutions
- (g) publish information on tertiary education in Ghana;

- (h) to perform any other functions provided in the Act such other functions relating to tertiary education as are incidental to the functions specified in this Act

### Committees of Council

Council is advised by the following Standing Committees:

#### *Finance Committee*

Its functions are to:

- Advise on recurrent funding,
- Scrutinise budgets of the institutions,
- Distribute approved budgets for the tertiary sector,
- Advise on rates of remuneration and other conditions of service for staff,
- Advise on audit reports of the Secretariat of Council,
- Advise on other financial issues of the tertiary sector and the Secretariat.

#### *Membership*

- (a) Prof. F. O. Kwami — *Chairman*
- (b) Prof. Newman Kwadwo Kusi — *Member*
- (c) Dr. Josiah Cobbbah — *Member*
- (d) Mrs. Sylvia Asempa — *Member*
- (e) Dr. A. B. Salifu — *Member*
- (f) Dr. Regina O. Adutwum — *Member*
- (g) Prof. L. A. Boadi — *Member*
- (h) Prof. Mahama Duwiejua — *Executive Secretary*

#### *Academic Committee*

The functions of the Committee are to advise on:

- demand for education in line with the socio-economic needs of the country,
- establishment of new institutions and programmes,
- national norms for tertiary education,
- Maintaining contact with other state agencies and the private sector with a view to promote appreciation of the value of high education and research,

- promotion of research and staff development in the institutions,
- Enquiring into general academic needs of the institutions.

### **Membership**

- (a) Prof. D. A. Akyeampong — *Chairman*
- (b) Clifford N. B. Tagoe — *Member*
- (c) Prof. K. K. Adarkwa — *Member*
- (d) Prof. S. K. Agodzo — *Member*
- (e) Dr. Abdulai B. Salifu — *Member*
- (f) Mr. Acquaaah-Harrison — *Member*
- (g) Dr. Regina O. Adutwum — *Member*
- (h) Prof. Mahama Duwiejua — *Executive Secretary*

### **Infrastructure Committee**

Its functions are to:

- Enquire into academic and physical-infrastructure needs of the institutions,
- Enquire into capital-equipment needs of the institutions,
- Monitor development projects in the institutions.

### **Membership**

- (a) Prof. Nii Noi Dowuona — *Chairman*
- (b) Dr. Sam Okuampah Archer — *Member*
- (c) Prof. Paul Noble Buatsi — *Member*
- (d) Dr. Adam Gamel Nasser — *Member*
- (e) Mrs. Vivian Amoako — *Member*
- (f) Prof. Ohene Adjei — *Member*
- (g) Prof. Mahama Duwiejua — *Executive Secretary*

### **Appointments and Promotions Committee**

Its functions are to:

- Draw up criteria for promotion of Senior Administrative and Professional staff,
- Conduct interviews and recommend appointment of the Executive Secretary Deputy Executive Secretary and Senior Administrative and Professional staff.

### **Membership**

- (a) Prof. F. O. Kwami — *Chairman*
- (b) Prof. D. A. Akyeampong — *Member*
- (c) Dr. Adam Gamel Nasser — *Member*
- (d) Dr. Josiah Cobbah — *Member*
- (e) Dr. Regina O. Adutwum — *Member*
- (f) Prof. L. A. Boadi — *Member*
- (g) Prof. Mahama Duwiejua — *Executive Secretary*

### **Institutions under the National Council for Tertiary Education**

There are sixty-three public tertiary institutions under the National Council for Tertiary Education who also receive government subvention through the Council. The numbers in each category is indicated in brackets.

- Universities (6)
- Polytechnics (10)
- Specialised Institutions (3)
- Supervisory Bodies (3)
- Other subvented organisations (3)
- Colleges of Education (38)

The Colleges of Education receive subventions covering administration, service and investment through the National Council for Tertiary Education. Their personal emoluments are however paid under the Ghana Education Service budget.

\* Appendix 2 provides the list of institutions under NCTE.

### **The Secretariat of Council**

The Secretariat of Council is organised into eight Divisions namely, General Administration, Budget, Planning, Accounts, Publications, Internal Audit and Special Projects. It is headed by an Executive Secretary, assisted by a Deputy Executive Secretary. \*Appendix 4 provides the organogram of the Secretariat. The full-time staff strength of the Secretariat as indicated in Table 1 stood at a total of twenty-nine (29).

TABLE 1

**Staff Strength of the Secretariat**

<b>Full Time Staff</b>			
<i>Gender</i>	<i>Senior Members</i>	<i>Senior Staff</i>	<i>Junior Staff</i>
<b>Male</b>	5	12	5
<b>Female</b>	2	5	–
<b>Total</b>	7	17	5
<b>Contract Staff</b>			
<i>Gender</i>	<i>Senior Members</i>	<i>Senior Staff</i>	<i>Junior Staff</i>
<b>Male</b>	4	–	2
<b>Female</b>	–	2	1
<b>Total</b>	4	2	3

\* Appendix 1 provides the staff list of the Secretariat.

**Managerial Staff Changes**

The following management changes occurred during the year:

**Executive Secretary**

- Mr. Paul Effah retired as the Executive Secretary on 31<sup>st</sup> July, 2010.
- Prof. Mahama Duwiejua was appointed Executive Secretary. He assumed office on September 1, 2010.

**Deputy Executive Secretary**

Mr. Paul Dzandu was appointed the Deputy Executive Secretary with effect from April 4, 2010.

**Other Staff Appointments**

There were some staff appointments and promotions as indicated in Tables 2 and 3.

**Training and Development**

As part of staff capacity building, staff were sponsored for taught academic programmes, short courses, seminars and conferences. Tables 4, 5 and 6 provide the details.

TABLE 2

**Staff Appointments**

<i>No.</i>	<i>Name</i>	<i>Position</i>	<i>Date of Appointment</i>
1	Mr. Anthony Dzidzornu	Senior Administrative Assistant	July 30, 2010
2	Mr. Eric Siaw Brako	Senior Accounting Assistant	September 24, 2010
3	Mr. Sayibu Abdul Jalie	Administrative Assistant	July 30, 2010
4	Mr. Emmanuel Nii Attey Yebuah	Accounting Assistant	September 24, 2010

TABLE 3

**Staff Promotions**

<i>No.</i>	<i>Name</i>	<i>Former Position</i>	<i>Current Position</i>	<i>Date of Appointment</i>
1.	Mr. Nii Adotei Abrahams	Assistant Secretary	Senior Assistant Secretary	July 20, 2010
2.	Mrs. Ernestina Antwi Kwakye	Budget Analyst	Senior Budget Analyst	July 20, 2010
3.	Mr. Emmanuel Newman	Planning officer	Senior Planning Officer	July 20, 2010
4.	Mrs. Hilda Agyepong Asante	Publications Officer	Senior Publications Officer	July 20, 2010
5.	Mr. Frank Kweku Nketia	Senior Accounting Assistant	Principal Accounting Assistant	April 20, 2010
6.	Mrs. Sandra Otenewaa Amoah	Senior Accounting Assistant	Principal Accounting Assistant	April 20, 2010
7.	Mr. Emmanuel M. Ador	Senior Administrative Assistant	Principal Administrative Assistant	April 20, 2010
8.	Mr. Francis Ofori	Senior Administrative Assistant	Principal Administrative Assistant	April 20, 2010
9.	Miss Georgina Anim	Senior Clerk	Administrative Assistant	April 20, 2010
10.	Mr. Daniel Ofori-Mintah	Accounts Clerk	Accounting Assistant	March 11, 2010
11.	Mr. Emmanuel Nchor	Accounting Assistant	Senior Accounting Assistant	January 13, 2010

TABLE 4

**Academic Programmes**

<i>Name</i>	<i>Programme</i>	<i>Institution</i>	<i>Period</i>
Emmanuel Newman	PhD Programme	University of Gronigen, Netherlands	2006–2010
Jacob Gyamfi	MBA (Audit)	Institute of Professional Studies	2010–2012
Frederick Takyi	MSc Finance	Ghana Institute of Management and Public Administration	2010–2012

TABLE 5

**Short Courses**

<i>Name</i>	<i>Programme</i>	<i>Institution</i>	<i>Period</i>
Jerry Sarfo Sandra Otenewaa Amoah Daniel Ofori Mintah	Institutional Ranking	Centre for Higher Education, Germany	June 1–11, 2010
Alberta Tackie	Editing and Proof Reading	Publishing Training Centre, Book House, UK	January 12–27, 2010
Georgina Anim Emelia Deyegbe Emmanuel Nchor	Office secretariat and office management/administration Microsoft Appliances	Management Development and Productivity Institute	June 14–25, 2010 and August 20–27, 2010
Doris Baidoo Shaibu Adul Jalie Emmanuel Ador	Office Secretariat and Office Management/Administration	Solace Management Consult	June 14–25, 2010 August 20–27

TABLE 6

**Seminars/Conferences**

<i>Name</i>	<i>Programme</i>	<i>Period</i>
Prof. F. O. Kwami — (Chairman of Council) Paul Dzandu Jerry Sarfo Hilda Asante	Harmonisation and Quality Assurance in Ghana Higher Education System	September 1, 2010
Edward Oteng	Workshop on Oil and Gas Capacity Building Project	November 7, 2010
Edward Oteng Francis Nsiah Afriyie	Donor Project Bank Operation	November 11, 2010
Edward Oteng Francis Nsiah Afriyie Prof. Dominic Edoh	National Education Sector Annual Review	December 20, 2010
Edward Oteng Francis Nsiah Afriyie	Monitoring and Evaluation	December 20, 2010
Edward Oteng Francis Nsiah Afriyie	Financial Management	December 21, 2010
Edward Oteng Francis Nsiah Afriyie	Procurement Management	December 22, 2010

# Programme Delivery

## Introduction

This section reports on the major activities undertaken and issues considered by Council during the year under review.

### 3.1 Meetings

Council held Four Regular meetings on the dates indicated below:

- March 18,2010
- June 17, 2010
- September 16, 2010
- December 9, 2010

The Academic Committee met eight times on the dates indicated below:

- February 11 2010
- February 12, 2010
- March 11,2010
- June May 13, 2010
- June 14, 2010
- August 19, 2010
- November 18, 2010

The Finance Committee met twice on the dates indicated below:

- January 26, 2010
- June 10, 2010

The Infrastructure Committee met on the dates indicated below:

- November 4, 2010
- December 2, 2010

The Committee also visited Colleges of Education in the Regions with the exception of the Volta Region to assess state of infrastructure of the Colleges.

There were four meetings of Technical Committees on dates indicated below:

- August 4, 2010
- August 11, 2010
- July 19, 2010
- July 29, 2010

### NCTE Strategic Plan 2010–2014

- To reposition itself to effectively perform its duties to the tertiary sector, Council reviewed its Strategic Plan and restructured its Secretariat. The Strategic Plan was discussed and approved by Council.

### New Programmes

Based on the NCTE guidelines for assessing new programmes for approval or otherwise, Council approved during the year, programmes for universities and polytechnics subject to accreditation. Table 7 provides the details.

### Roadmap for Transition of Colleges of Education

In line with the roadmap drawn by Council for the transition of the Colleges to tertiary status, the following activities took place during the year:

- The Secretariat organised workshops on budget preparation, the procurement law and GETFund projects for all principals, administrators and accountants of the 38 Colleges of Education. The workshop has built the capacity of the colleges to understand the Medium Term Expenditure Framework (MTEF) budget concept, how contracts could be awarded and how funds of the GETFund could be accessed. The workshop on MTEF was held from June 7–10, 2010 at the Forest Hotel, Dodowa while that on procurement was held at Georgia Hotel, Kumasi on June 12<sup>th</sup> and 13<sup>th</sup>, 2010.
- The inauguration of the Interim Councils of the colleges took place in turns at the ten regional capitals. Council is being represented on all the 38 Interim Councils.

TABLE 7

## New Programmes Approved in 2010

<i>Name of Institution</i>		<i>Programme</i>
<b>Universities</b>	<b>University of Ghana</b> College of Health and Business School	MPhil, Risk Management LLM/MA/MPhil Alternative Dispute Resolution M.A. Human Rights and Administration LLM/MPhil, Oil and Gas Law PhD./MPhil/M.A Migration Studies Bachelor of Public Health Master of Science in Development Finance MPhil Risk Management and Insurance
	<b>University for Development Studies</b>	PhD. Endogenous MSc Community/ Health Development BSc, Actuarial Sciences BSc Renewable Natural Resources MA.(Sandwich), Leadership and Development M.A (Sandwich), Business Planning and Microfinance Management B.A Integrated Management Studies BSc Accounting and Finance Diploma, Integrated Business Management Studies B.A Accounts B.A Development Education M.Ed/B.Ed (Basic, Agriculture, Arts, Social Science, Physical Science, Vocational and Technical)
	<b>University of Education Winneba</b>	Bachelor of Science and Diploma (Sandwich) in Environmental Health and Sanitation Education.
	<b>Kwame Nkrumah University of Science and Technology</b>	Bachelor of Dental Surgery Doctor of Veterinary Medicine MPhil Human Nutrition and Dietetics
	<b>University of Cape Coast</b>	Quantitative Research-Based PhD
	<b>University of Mines and Technology</b>	Bachelor Degree in Petroleum Engineering
<b>Polytechnics</b>	<b>Koforidua</b>	HND Civil Engineering HND, Building Technology HND, Secretaryship and Management Studies B.Tech, Procurement
	<b>Sunyani</b>	HND Civil Engineering HND, Mechanical Engineering
	<b>Ho</b>	HND, Agro-Enterprise Development B.Tech, Agriculture Engineering
	<b>Kumasi</b>	B.Tech, Building Technology
	<b>Accra</b>	B.Tech, Automobile Engineering



- The Infrastructure Committee of Council started visits to the Colleges of Education to assess the state of academic and physical infrastructure at the 38 Colleges of Education and to make recommendations for their expansion and improvement. A report on the visits when completed would be made available to the Ministry of Education, GETFund and the respective college councils/management for attention.

### *Issues Referred to Council for Advice and Comments*

During the year, a number of issues were referred by the Minister and other bodies to Council for advice. These were:

#### *Draft reports on the establishment of two new universities*

Draft reports on the establishment of University of Health and Allied Sciences and University of Energy and Natural Resources in the Volta and Brong Ahafo Regions respectively were referred to Council by the Office of the President for comments.

On the **University of Health and Allied Science**, Council noted that eight schools, two institutes and one faculty had been proposed. The University is to start with two campuses however the University may establish other campuses as Council of the University may determine. Council's view was that the proposed schools, faculty and institutes are over-ambitious and expensive for a new university and should be prioritised and a phased approach to the development to make for efficient use of available resources. Council also expressed the view that the multi campus system has far reaching implications, fundamentally difficult to implement, expensive to manage and has huge cost implications as the case of the University for Development Studies has shown. On the basis of this, Council did not recommend the multi-campus institution at this stage for the University.

Similarly Council expressed the view that the programmes to be offered by the **University of Energy and Natural Resources** through the proposed schools are over ambitious and in some

cases overlap. These should be rectified. Council recommended that in prioritising the programmes note should be taken of similar programmes that are available in some of the existing Universities such as Kwame Nkrumah University of Science and Technology and University of Mines, Tarkwa.

### *Reports of Technical Committee on NABPTEX/COTVET/Polytechnics*

Two separate reports one on the relationship between the National Board for Professional and Technician Examinations Act of 1994 and the Polytechnics Law of 2007 (Somuah Report) and the other on the harmonization of operations of NABPTEX and Polytechnics (Salifu Report) were referred by the Minister for comments of Council.

Council studied the recommendations of the two reports and advised among other things, the need for:

- NABPTEX and COTVET to be resourced adequately to be able to improve capacity and collaborate so that NABPTEX can concentrate on examinations and quality assurance issues and COTVET on policy making and oversight responsibilities as their mandate require
- The Polytechnics should also collaborate with NABPTEX and conform to accreditation requirements of the National Accreditation Board

### *Draft Agreements of Bilateral Co-operations between Ghana and South Korea*

At the instance of the Minister of Education Council submitted comments on a draft proposal for collaboration between the Republics of Ghana and South Korea in terms of tertiary education. Council recommended building strong human capital base and infrastructure for the Technical and Vocational Education and Training (TVET) sector, the proposed new public universities and the Colleges of Education. Council also recommended collaboration in some science and technology and agriculture engineering programmes at the existing universities and polytechnics.

### **Teaching Hospital at Kwame Nkrumah University of Science and Technology — Central Tender Review Board**

The issue of whether due process was followed for building a teaching hospital at KNUST was brought to the attention of Council by a letter from the Central Tender Review Board. Even though Council was not initially informed of the project, Council considered reports of KNUST on the project and recommended its approval.

### **Draft Bills**

Council submitted comments upon the request by the Parliamentary Select Committee on Education on the following draft Bills:

- Draft bills on the Students' Loan Trust Fund;
- University of Ghana;
- Education Bill.

### **Constitutional Review**

Council submitted a memorandum to the Constitutional Review Committee specifically on appointment of persons to hold office in a higher education, research or professional training institution and on the retiring age of public officers. On the former, Council's view was that the provision of Article 195(3) which vests appointments in the council or governing body of the institution should be maintained to protect the autonomy of higher education, research and professional training. Council advocated for sixty five years as retiring age for public servants.

### **PROJECTS**

The following projects continued to be executed by the Secretariat:

#### **NPT/142/GH (NUFFIC) Project**

The NPT/142/GH project is the tertiary education component of the education sector project (EdSep) of the Ministry of Education. The project with a grant of the Government of the Netherlands through NUFFIC is to support capacity building

of secretariats/council/boards of the three supervisory bodies of tertiary education [NCTE/NAB/NABPTEX]. The project which started in 2006 came to an end in December 2010. For NCTE, the project supported various staff development programmes locally and abroad. These included a PhD, and three Masters Programmes as well as exposure visits and short training programmes at relevant institutions in the Netherlands, Germany, UK, and Namibia. Under the project, a book entitled *Regulating Tertiary Education: Ghanaian and International Perspectives* was published. A study on rationalisation of programmes in polytechnics was also undertaken. The project further supported acquisition of ICT equipment and Local Area Network for the Secretariat. The project was executed by the Secretariat in partnership with the Dutch consortium from University of Groningen.

### **Teaching and Learning Innovation Fund (TALIF)**

During the year, the TALIF Unit at the Secretariat undertook monitoring and evaluation visits to some beneficiary institutions to ascertain the pace of implementation of TALIF projects. The institutions included Cape Coast, Takoradi, Sunyani, Tamale and Bolgatanga Polytechnics, Kwame Nkrumah University of Science and Technology, University of Mines and Technology, Tarkwa, University of Education, Winneba, University for Development Studies and Catholic University College. Status and progress reports of the visits were submitted to the Ministry of Education and the World Bank. The TALIF project will come to an end in October, 2011.

### **Publications**

During the year, four papers were worked on for publication as the next in the series of the 'Tertiary Education Series' (TES). These included:

- The Genesis, Development Activities and Challenges of NUFFIC Programme (NPT/GHA-046) in Accra Polytechnic.
- Confronting the Challenges of Funding Higher

- Education in Ghana; the Role of the State, Corporate Institutions and Students.
- Student Industrial Attachment Programme in Ghanaian Polytechnics/Institutions.
- Teacher Evaluation in Ghanaian Polytechnics- Some experiences from Takoradi Polytechnic

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## Financial Performance

### Sector-wide

The actual budgetary requirements for the tertiary sector was GH¢569,852,014. The Ministry of Finance and Economic Planning however approved GH¢272,504,089. The total amount released at the end of the year was GH¢276,495,371 giving a positive variance of GH¢3,991,282 between the approved budget and the amount released. The variance was due to the payment of arrears of book and research

allowances to senior members. The sector received GH¢80,200,000 from GETFund for infrastructure development and staff development and research. The actual internally generated funds of the institutions were GH¢147,691,341.

\* Appendix 3 provides the distribution of the 2010 budget by institution.

The next section provides the Audited Accounts and Financial Statement of the Secretariat for 2010.

# Audited Accounts and Financial Statement of the Secretariat

## AUDITORS' REPORT ON THE ACCOUNTS OF NATIONAL COUNCIL FOR TERTIARY EDUCATION FOR THE PERIOD JANUARY 1 TO DECEMBER 31, 2010

We have audited the attached financial statement prepared under the historical cost convention.

### Respective Responsibility of the Management and Auditors

2. Management of the Council is responsible for the preparation of the financial statements. It is our responsibility to form an independent opinion, based on our audit, on these financial statements and to report our opinion to you.

### Basis of Opinion

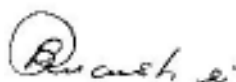
3. We conducted our audit in accordance with generally accepted auditing standards. An audit includes examination, on a test basis, of evidence relevant to the amount and disclosure in the financial statement. It also includes an assessment of the significant estimates and judgements made by Management in the preparation of the financial statement, and of whether the accounting policies are appropriate to the

Council's circumstances, consistently applied and adequately disclosed.

4. We planned and performed our audit so as to obtain all information and explanation, which we considered necessary in order to provide us with sufficient evidence, to give reasonable assurance that the financial statement are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statement.

### Opinion

5. In our opinion, the financial statement give a true and fair view of the state of the Council's affairs as of 31<sup>st</sup> December, 2010 and of Surplus for the year then ended.



**For: AUDITOR-GENERAL**  
ROBERTA QUARSHIE (MS)  
ASST. AUDITOR-GENERAL/CAD

February, 2012

NATIONAL COUNCIL FOR TERTIARY EDUCATIONBALANCE SHEET AS AT 31ST DECEMBER, 2010

<u>NON CURRENT ASSETS</u>	NOTES	<u>2010</u>	<u>2009</u>
		GH¢	GH¢
Property, Plant & Equipment	<b>2</b>	<b>82,483</b>	<b>59,374</b>
<u>CURRENT ASSETS</u>			
Accounts Receivables	<b>3</b>	37,154	35,290
Bank Balances	<b>4</b>	1,195,829	268,284
		<b>1,232,983</b>	<b>303,574</b>
<u>LESS CURRENT LIABILITIES</u>			
Accounts Payable	<b>5</b>	20,561	8,880
NET CURRENT ASSETS		1,212,422	294,694
NET ASSETS		1,294,905	354,068
<u>REPRESENTED BY:</u>			
Accumulated Fund	<b>6</b>	1,259,611	318,934
Car Loan Revolving Account	<b>7</b>	35,294	35,134
		<b>1,294,905</b>	<b>354,068</b>

.....  
ACCOUNTANT

.....  
EXECUTIVE SECRETARY

NATIONAL COUNCIL FOR TERTIARY EDUCATIONINCOME STATEMENT FOR THE YEAR ENDED 31ST DECEMBER, 2010

<u>INCOME</u>	NOTES	<u>2010</u>	<u>2009</u>
		GH¢	GH ¢
Subvention	<b>8</b>	1,876,974	1,037,556
Other Incomes	<b>9</b>	48,343	2,817
		<u>1,925,317</u>	<u>1,040,373</u>
 <u>LESS EXPENDITURE</u>			
Personal Emoluments	<b>10</b>	374,977	499,173
General Administration	<b>11</b>	577,895	301,821
Service Activity	<b>12</b>	35,733	33,299
		<u>988,605</u>	<u>834,293</u>
 SURPLUS/(DEFICIT)		 <u>936,712</u>	 <u>206,080</u>

NATIONAL COUNCIL FOR TERTIARY EDUCATIONCASHFLOW STATEMENT FOR THE YEAR ENDED 31ST DECEMBER 2010

Cashflow from Operating Activities	<u>2010</u>	<u>2009</u>
	GH¢	GH¢
Surplus/(Deficit)	936,712	206,080
Adjustment for:		
Depreciation	<b>14,817</b>	<b>10,804</b>
Prior year adjustment	<b>3,965</b>	<b>41,614</b>
Surplus/(Deficit) before Working Capital Changes	955,494	258,498
Decrease/(Increase) in Trade & Other Receivables	<b>(1,863)</b>	<b>6,109</b>
Decrease/(Increase) in Accounts Payables	<b>11,681</b>	<b>(6,692)</b>
(a) Net Cashflow from Operating Activities	965,312	257,915
<u>Cashflow from Investing Activities</u>		
Investment (Loan Int)	<b>160</b>	<b>160</b>
Purchase of Assets	<b>(37,927)</b>	<b>(10,376)</b>
(b) Net Cash from Investing Activities	(37,767)	(10,216)
<u>Cashflow from Financing Activities</u>		
(c) Net Cashflow from Financing Activities		
Decrease in Cash & Cash Equivalents	<u>927,545</u>	<u>247,699</u>
<u>Analysis of Cash &amp; Cash Equivalents</u>	<u>Balance at 31/12/09</u>	<u>Balance at 31/12/10</u>
Opening Cash /Bank Balance	<b>20,585</b>	<b>268,284</b>
Closing bank Balance	<b>247,699</b>	<b>927,545</b>
	<u><b>268,284</b></u>	<u><b>1,195,829</b></u>



<u>3. RECEIVABLES:</u>	<u>2010</u>	<u>2009</u>
	GH¢	GH¢
(a) VEHICLE LOANS	28,406	24,737
(b) LOANS/ADVANCES	8,226	9,772
(c) GUSS	222	481
(d) Enterprise Insurance	300	300
	<u>37,154</u>	<u>35,290</u>
<u>4. BANK BALANCES</u>		
Bank of Ghana A/c 1	48,835	96,399
Bank of Ghana A/c 2	1,146,994	171,885
	<u>1,195,829</u>	<u>268,284</u>
<u>5. PAYABLES</u>		
TUC	1,213	1,213
Sundry Creditors	64	258
Talif	3,000	3,000
IRS	16,284	4,409
	<u>20,561</u>	<u>8,880</u>
<u>6. ACCUMULATED FUND</u>		
<b>Balance at 1/1/2010</b>	318,934	109,403
Surplus/Deficit for the year 2010	936,712	206,080
Additions		
Unpresented Council Members cheques for 2009	3,965	41,614
Less Office building transferred to PSIDL	–	(38,163)
<b>Balance at 31/12/2010</b>	<u>1,259,611</u>	<u>318,934</u>

	<u>2010</u>	<u>2009</u>
	GH¢	GH¢
<b>7. <u>Car Loan Revolving Accounts</u></b>		
Opening Balance	35,134	34,974
Int on Loan	160	160
	<u><b>35,294</b></u>	<u><b>35,134</b></u>
<b>8. <u>Subvention</u></b>		
Personal Emonument	329,030	591,901
Administration	1,528,569	445,655
Service	19,375	–
	<u><b>1,876,974</b></u>	<u><b>1,037,556</b></u>
<b>9. <u>OTHER INCOME</u></b>		
Account 56	42,275	70
Workshop for Tertiary Institutions	–	600
Sale of Publications	6,068	47
Sale of Tender	–	2,100
	<u><b>48,343</b></u>	<u><b>2,817</b></u>
<b>10. <u>PERSONAL EMOLUMENTS</u></b>		
Salaries	220,536	348,241
Overtime	–	208
Other Allowances	<b>16</b> 2,446	22,235
Pensions	1,965	2,006
N.C.T.E. Members Allowances	150,030	126,483
	<u><b>374,977</b></u>	<u><b>499,173</b></u>

		<u>2010</u>	<u>2009</u>
<b>11. ADMINISTRATION</b>		<b>GH¢</b>	<b>GH¢</b>
Telephone		6,516	15,313
Electricity		23,805	11,540
Water		1,818	1,284
Postages		2,977	2,272
Office Cleaning		17,239	8,370
Stationery		17,004	5,351
Meetings		51,363	37,931
Gen Office Expenses		4,993	2,591
Entertainment & Hospitality		24,450	11,519
Repairs to Office Furniture		8,025	250
Ex-gratia Award		19,109	4,737
Accient Free Allowance		2,968	5,544
Honorarium		41,932	39,236
Sitting Allowances		44,007	–
Repairs of Office Building		4,704	2,117
KNUST		26,664	13,332
Maintenance of Office Equipment		9,920	10,783
Colleges of Education		62,802	27,214
Office Consumable Equipment		49	2,377
Depreciation — Office & Household Equipt.		9,690	8,786
Depreciation — Furniture & Fittings		4,240	909
Refund of Medical Expenses		9,437	9,434
Office Consumerbles		3,977	1,590
UMaT		13,362	–
Misc Expenses		2,304	–
Other Allowances		374	–
Book Allowance		42,666	–
Printing & Publication	<b>13</b>	13,418	19,042
Travelling & Transport	<b>14</b>	102,022	51,764
Financial Charges	<b>15</b>	6,060	8,535
		<b><u>577,895</u></b>	<b><u>301,821</u></b>

12. SERVICE ACTIVITY	<u>2010</u>	<u>2009</u>
	GH¢	GH¢
Workshop	1,095	–
Staff Training	–	75
Adverts	2,833	2,918
Security Services	18,941	15,132
Conference	5,051	4,671
Travelling and Transport	5,381	8,523
Internet Provision	2,432	–
Donations	–	1,980
	<u>35,733</u>	<u>33,299</u>
13. <u>PRINTING &amp; PUBLICATION</u>		
Newspapers & Periodicals	7,241	7,827
Publications	229	755
Contact Printing	5,948	10,460
	<u>13,418</u>	<u>19,042</u>
14. <u>TRAVELLING &amp; TRANSPORT</u>		
Subsistence Allowances	27,445	9,419
Motor Vehicle Repairs	12,993	4,241
Motor Vehicle Running	60,697	36,996
Depreciation — Motor Vehicles	887	1,108
	<u>102,022</u>	<u>51,764</u>
15. <u>FINANCIAL CHARGES</u>		
Insurance	6,030	8,481
Bank Charges	30	54
	<u>6,060</u>	<u>8,535</u>
16. <u>OTHER ALLOWANCES</u>		
Responsibilities, Entertainment, House Owner Occupier, and Fuel Allowance, Cashier All.		6,070
Book Allowances	–	14,128
Electricity Subsidy	2,446	2,037
	<u>2,446</u>	<u>22,235</u>
17. <u>PRIOR YEAR ADJUSTMENT</u>		
Unpresented cheques for Council Members for 2009 treated in Accumulated Fund		<u>3,965.00</u>

**NATIONAL COUNCIL FOR TERTIARY EDUCATION****2. ASSETS SCHEDULE AS AT 31ST DECEMBER, 2010**

FIXED ASSETS	OFFICE/HOUSEHOLD EQUIPMENT GH¢	FURNITURE & FITTINGS GH¢	MOTOR VEHICLES GH¢	OFFICE BUILDING GH¢	TOTALS GH¢
Valuation at 1/1/2010	112,310	12,420	38,428	–	163,159
Additions/(Disposals)	14,816	23,110	–	–	<b>37,926</b>
Balance at 31/12/2010	127,126	35,530	38,428	–	201,084
DEPRECIATION					
<b>RATE</b>	<b>0.15</b>	<b>0.15</b>	<b>0.20</b>	–	–
<b>Balance at 1/1/2010</b>	<b>62,524</b>	<b>7,266</b>	<b>33,994</b>	–	<b>103,785</b>
Charge for the Year	9,690	4,240	887	–	<b>14,817</b>
Balance at 31/12/2009	72,214	11,506	34,881	–	118,601
NET BOOK VALUE					
At 31/12/2010	54,912	24,024	3,547	–	82,483
At 31/12/2009	49,787	5,154	4,434	–	59,374

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# Challenges and the Way Forward

## Challenges

The challenges facing the sector are mainly:

- Inadequate funding in correlation with the expanding tertiary landscape,
- Overstretched facilities as a result of mismatch between academic and physical facilities,
- Limited access and equity due to inadequate facilities,
- Declining quality due to high student/staff ratios and proliferation of private universities and university colleges,
- Weak support for science and technology and research, and
- Weak linkage with industry for practical training.

## The Way Forward

In 2011, NCTE will focus on the following interventions:

- Support government's effort to establish the two new universities and an open university to increase access.
- Formulate a broad policy framework to facilitate distance education.
- Develop a policy framework for private tertiary institutions.
- Implement a performance-related funding programme.
- Formulate broad policy framework on applied research in areas of national priority.
- Develop an efficient Tertiary Institutions Management Information System (TIMIS) to link up with the institutions;
- Support the institutions to strengthen linkage between industry and tertiary institutions for practical training.
- Vigorously pursue the road map for the integration of the Colleges of Education to the tertiary system
- Strengthen governance and management efficiency in the institutions through workshops for councils and chief executives.

## Nominal List of National Council for Tertiary Education (NCTE) Staff

NO.	NAME OF STAFF	CURRENT POSITION	QUALIFICATION
1	PROF. MAHAMA DUWIEJUA	EXECUTIVE SECRETARY	PHD, MSC, BSC
2	PAUL DZANDU	DEPUTY EXECUTIVE SECRETARY	MBA, ACIS, BA
3	NII ADOTEI ABRAHAMS	SENIOR ASSISTANT SECRETARY	MA, BA
4	ERNESTINA KWAKYE	SENIOR BUDGET ANALYST	MBA, ACIS
5	EMMANUEL NEWMAN	SENIOR PLANNING OFFICER	MSC, BSC
6	HILDA AGYEPONG ASANTE	SENIOR PUBLICATIONS OFFICER	MPA, BA
7	JERRY SARFO	ASSISTANT SECRETARY	MSC, BSC
8	EMMANUEL ADOR	PRINCIPAL ADMINISTRATIVE ASSISTANT	GBE 'O' LEVEL, M.S.L.C
9	FRANCIS OFORI	PRINCIPAL ADMINISTRATIVE ASSISTANT	MA, BA
10	FRANK KWAKU NKETIA	PRINCIPAL ACCOUNTING ASSISTANT	MBA, B.COM
11	SANDRA AMPOFO	PRINCIPAL ACCOUNTING ASSISTANT	BA, ACCA PART I
12	EMMANUEL APPIAH-OWUSU SAKYIAMA	PRINCIPAL ADMINISTRATIVE ASSISTANT	MSC, BA
13	JACOB APPIAH GYAMFI	SENIOR AUDITING ASSISTANT	BCOM
14	ALBERTA DJAABA TACKIE	SENIOR ADMINISTRATIVE ASSISTANT	BA
15	FREDERICK K. TAKYI	SENIOR ACCOUNTING ASSISTANT	BA
16	EMMANUEL NCHOR	SENIOR ACCOUNTING ASSISTANT	BSC
17	ERIC SIAW BRAKO	SENIOR ACCOUNTING ASSISTANT	B.A
18	ANTHONY DZIDZORNU	SENIOR ADMINISTRATIVE ASSISTANT	BSC
19	EMELIA DEYEBGE	ADMINISTRATIVE ASSISTANT	STENOGRAPHER, GCE 'O' LEVEL
20	EMMANUEL NIATTEY YEBOAH	ACCOUNTING ASSISTANT	HND
21	SAYIBU ABDUL JALIE	ADMINISTRATIVE ASSISTANT	HND
21	DANIEL OFORI MINTAH	ACCOUNTING ASSISTANT	DBS, DIP. COM
22	GEORGINA K. ANIM	ADMINISTRATIVE ASSISTANT	STENOGRAPHER, M.S.L.C
23	DORIS AKOSUA BAIDOO	ADMINISTRATIVE ASSISTANT	HND, STENOGRAPHER
24	YAW AMOAH MANASSEH	SENIOR DRIVER	DEFENSIVE DRIVING, M.S.L.C
25	ISHMAEL K. BOADU	SENIOR DRIVER	SAKYIAMA M.S.L.C.
26	SAMUEL K. BLANKSON	DRIVER GRADE I	MOTOR VEHICLE MECHANICS, B.E.C.
27	ISSAH YALA	DAY WATCHMAN	

**Appendix 1 (Cont'd)****PROJECT STAFF — NCTE**

<b>NO.</b>	<b>NAME</b>	<b>POSITION</b>	<b>QUALIFICATION</b>
1.	PROF. DOMINIC ADOTEI EDOH	MONITORING & EVALUATION SPECIALIST	PhD, Mhil, BSc, PGDE
2.	FRANCIS NSIAH-AFRIYIE	PROJECT ACCOUNTING	MBA, CA (G), ACIB, ACII
3.	E.K.A OTENG	TALIF OFFICER	MPA, BA
4.	NANCY LARYEA-DOE(MRS)	SNR. ACCOUNTING ASSISTANT	B .COM, CA
5.	MARY TENKORANG (MS)	SNR. ADMINISTRATIVE ASSISTANT	BSc.
6.	EVANS TAKYI ANKOMAH-ASARE	MANAGEMENT INFORMATION SYSTEM OFFICER	MASTERS IN LEARNING IN COMPLEX SYSTEMS, BA
7.	DOUGLAS AGYIRI OTUKONOR	DRIVER	DIP, CERT IN AUTO-MECHANIC, M.S.L.C.
8.	ISAAC ROSS	DRIVER	M.S.L.C.
9.	JOYCE AKUFFO	CLEANER	



## List of Public Tertiary Teaching Institutions In Ghana

NO.	NAME OF INSTITUTION	OFFICIAL ADDRESS/E-MAIL	TELEPHONE NO.
1.	University of Ghana, Legon (UG)	P. O. Box 25 Legon –Accra VCoffice@ug.edu.gh	0302–501967/ 0302–502701
2.	Kwame Nkrumah University of Science and Technology, Kumasi (KNUST)	P.M.B Kumasi ustib@libr.ug.edu.gh	03220–60137/60331/ 60334/60334
3.	University of Cape Coast (UCC)	P.M.B. Cape Coast VCUCC@ghana.com	03321–32050/32378
4.	University for Development Studies, Tamale (UDS)	P. O. Box 1350 Tamale UDS@ug.gn.apc.org	03720–22422/22009/ 22369/22078/26633/ 26634
5.	University College of Education of Winneba (UEW)	P. O. Box 25 Winneba ucew@ug.gn.apc.org	03323–22268/22261
6.	University of Mines and Technology, Tarkwa (UMaT)	P. O. Box 237 Tarkwa	03123–20492 03123–20324
7.	Institute of Professional Studies (IPS), Legon	P. O. Box 149 Legon	513503/500722
8.	Ghana Institute of Languages (GIL) Accra	P. O. Box 67	0302–221052
9.	Ghana Institute of Journalism	P. O. Box GP 667, Accra	0302–228336
10.	Accra Polytechnic	P. O. Box 561 Accra	662263/662939
11.	Takoradi Polytechnic	P. O. Box 256 Takoradi	0302–22917/22918
12.	Kumasi Polytechnic	P. O. Box 854 Kumasi	03220–22387
13.	Ho Polytechnic	P. O. Box 217 Ho	03620–28398
14.	Tamale Polytechnic	P. O. Box 3 E/R Tamale	03720–22771/23850
15.	Cape Coast Polytechnic	P. O. Box A. 50 Cape Coast	03321–33090
16.	Sunyani Polytechnic	P. O. Box 206 Sunyani	03520–23278/27052 24922 (Acct) 24919 (V-P)
17.	Koforidua Polytechnic	P. O. Box 981 Koforidua	03420–24466 (Direct)
18.	Bolgatanga Polytechnic	P. O. Box 767 Bolgatanga	03820–23938/24732
19.	Wa Polytechnic	P. O. Box 238 Wa	03920–22878

## Appendix 2 (Cont'd)

## List of Colleges of Education

NO.	NAME OF COLLEGE	TELEPHONE	ADDRESS
1.	Abetifi Presbyterian College of Education	0342030177	P. O. Box 19, Abetifi
2.	Accra College of Education	0302865737	P. O. Box 221, Legon
3.	Ada College of Education	0303522220	P. O. Box 34, Ada
4.	Agogo Presbyterian College of Education	0322092185	P. O. Box 26, Agogo
5.	Akatsi College of Education	0362644408	P. O. Box PMB, Akatsi akatsico@yahoo.com
6.	Akrokerri College of Education	0322021659	P. O. Box 32, Akrokerri
7.	Atebubu College of Education	0352622024	P. O. Box 29, Atebubu
8.	Bagabaga College of Education	0372023247	P. O. Box 35, ER Tamale
9.	Berekum College of Education	0352222018	P. O. Box 74, Berekum
10.	Bimbila E.P. College of Education	0372023742/0372023180	P. O. Box 16, Bimbila
11.	Dambai College of Education	0362122103	P. O. Box 84, Dambai
12.	Enchi College of Education		P. O. Box 44, Enchi
13.	Evangelical Presbyterian College of Education	0362122002/9	P. O. Box 12, Amedzofe
14.	Foso College of Education		P. O. Box PMB, Foso
15.	Gbewaa College of Education		P. O. Box 157, Bawku
16.	Holy Child College of Education	0312023430	P. O. Box 245, Takoradi
17.	Jasikan College of Education		P. O. Box 14, Jasikan
18.	Kibi Presbyterian College of Education	0342030766	P. O. Box PMB, Kibi
19.	Komenda College of Education	0312095131	P. O. Box KM5, Komenda
20.	Mampong Technical College of Education	0322222209	P. O. Box 31, Mampong- Ashanti
21.	Mount Mary College of Education	0342091414	P. O. Box 19, Somanya
22.	Nusrat Jahan College of Education	0392022338	P. O. Box 71, Wa
23.	Ofinso College of Education		P. O. Box 7, Offinso-Ashanti
24.	Ola College of Education	0332133256/0332133202	P. O. Box 175, Cape coast
25.	Peki College of Education	0362722043	P. O. Box 14, Peki
26.	Presbyterian College of Education	0342722199	P. O. Box 27, Akropong- Akuapem
27.	Presbyterian Women's College of Education	0342822039	P. O. Box 19, Aburi
28.	SDA College of Education	0342021281	P. O. Box 18, Asokore- Koforidua
29.	St John Bosco College	0382122617	P. O. Box 11, Navrongo
30.	St. Francis' College of Education	0362722006	P. O. Box 100, Hohoe
31.	St. Joseph College of Education	0352122332	P. O. Box 15, Bechem
32.	St. Louis College of Education	0322028081	P. O. Box 3041, Kumasi
33.	St. Monica's College of Education	0322222205	P. O. Box 250, Mampong- Ashanti
34.	St. Teresa's College of Education	0362722043	P. O. Box 129, Hohoe
35.	Tamale College of Education	0372023687	P. O. Box 14, Tamale
36.	Tumu College of Education	0392020901	P. O. Box 19, Tumu
37.	Wesley College of Education	0322028541/0322022264	P. O. Box 1927, Kumasi
38.	Wiawso College of Education	0312095131	P. O. Box 945, Wiawso

### Distribution of Ceiling for Tertiary Institutions — 2010 Budget

INSTITUTIONS	PE ITEM 1	ADMIN. COST ITEM 2	SERVICE COST ITEM 3	INVESTMENT ITEM 4	TOTAL GH¢
U.G. — MAIN	45,947,991.00	325,349	209,624		46,482,965
BUSINESS SCHOOL	3,195,113.92	76,108	67,256		3,338,
MEDICAL SCHOOL	8,900,999.81	78,791	142,107		9,121,897
DENTAL SCHOOL	1,276,752.07	42,292	45,876		1,364,919
SCH. OF ALLIED HLTH. SCI.	4,682,711.58	56,034	65,211		4,803,956
COL. OF HEALTH SCI.S	1,279,246.06	32,714	26,404		1,338,365
SCHOOL OF PHARMACY	1,459,085.68	76,471	40,000		1,575,556
SCH. OF PUBLIC HLTH.	2,887,596.44	20,257	13,024		2,920,877
SCH. OF NURSING	1,420,640.00	54,089	12,862		1,487,591
NMIMR	2,200,283.00	76,149	91,211		2,367,644
COL OF AGRIC.	7,593,749.00	79,027	50,536		7,723,312
<b>TOTAL — UNIV. OF GHANA</b>	<b>80,844,169.00</b>	<b>917,279</b>	<b>764,112</b>	—	<b>82,525,560</b>
KNUST — MAIN	38,169,963.87	312,754	455,091		38,937,809
COL. OF HEALTH SCI.S	8,726,210.00	165,913	133,333		9,025,456
COL. OF FOREST RESOURCE	1,847,455.00	93,128	128,000		2,068,583
<b>TOTAL KNUST</b>	<b>48,743,629.00</b>	<b>571,795</b>	<b>716,425</b>	—	<b>50,031,848</b>
UMaT	<b>3,573,615.00</b>	<b>344,948</b>	<b>336,004</b>	—	<b>4,254,567</b>
UCC — MAIN	30,380,328.69	326,653	238,943		30,945,924
SCHOOL OF AGRIC	2,410,512.09	98,445	45,682		2,554,639
I.E.P.A.	452,217.75	35,083	31,633		518,934
SMHS	2,535,009.00	123,456	37,333		2,695,799
<b>TOTAL</b>	<b>35,778,068.00</b>	<b>583,637</b>	<b>353,592</b>	—	<b>36,715,296</b>
UEW — MAIN	16,192,434.65	300,848	224,549		16,717,832
KUMASI	1,546,347.00	62,309	73,891		1,682,547
MAMPONG	649,716.00	31,857	49,960		731,533
<b>TOTAL</b>	<b>18,388,498</b>	<b>395,014</b>	<b>348,400</b>	—	<b>19,131,912</b>
UDS — MAIN	6,680,825.90	281,412	248,407		7,210,644
SMHS	2,617,480.81	52,291	79,224		2,748,996
<b>TOTAL</b>	<b>9,298,307.00</b>	<b>333,702</b>	<b>327,631</b>	—	<b>9,959,640</b>
<b>TOTAL — UNIVERSITIES</b>	<b>196,626,284.00</b>	<b>3,146,375</b>	<b>2,846,164</b>	—	<b>202,618,824</b>

**Appendix 3 (Cont'd)**

INSTITUTIONS	PE ITEM 1	ADMIN. COST ITEM 2	SERVICE COST ITEM 3	INVESTMENT ITEM 4	TOTAL GH¢
I.P.S.	4,723,473.00	68,041	86,438		4,877,952
G.I.L.	1,296,150.00	59,887	30,389		1,386,426
GIJ	1,228,333.36	28,782	42,027		1,299,142
<b>TOTAL OTHER TEACHING</b>	<b>7,247,956.00</b>	<b>156,710</b>	<b>158,853</b>	–	<b>7,563,520</b>
N.C.T.E.	1,297,015.06	40,116	232,511	504,089	2,073,731
Managing TTC Transition	–	76,471	–		76,471
Centre for Maths Science	–	23,529	–		23,529
OPEN UNIVERSITY	–	13,962	–		13,962
Book & Research Allowances	–	8,000,000	–		8,000,000
NAB	788,215.00	26,180	47,020		861,414
N.A.P.T.E.X.	836,201.00	25,243	28,073		889,517
<b>TOTAL SUPERVISORY BOD.</b>	<b>2,921,431.00</b>	<b>8,205,501</b>	<b>307,604</b>	<b>504,089</b>	<b>11,938,625</b>
ACCRA POLYTECHNIC	4,155,077.43	65,068	105,720		4,325,865
KUMASI POLYTECHNIC	9,646,158.70	60,575	90,713		9,797,447
TAKORADI POLYTECHNIC	7,041,272.48	46,088	84,889		7,172,249
HO POLYTECHNIC	3,995,838.95	46,797	83,356		4,125,991
CAPE COAST POLYTECHNIC	2,902,189.03	35,552	47,156		2,984,897
TAMALE POLYTECHNIC	3,434,488.06	41,929	63,678		3,540,094
SUNYANI POLYTECHNIC	4,913,723.69	35,642	70,976		5,020,341
KOFORIDUA POLYTECHNIC	6,045,792.86	37,331	43,653		6,126,777
WA POLYTECHNIC	1,996,059.66	23,525	35,382		2,054,967
BOLGATANGA POLYTECHNIC	3,475,109.15	23,525	35,382		3,534,016
<b>TOTAL POLYTECHNICS</b>	<b>47,605,710.00</b>	<b>416,030</b>	<b>660,905</b>	–	<b>48,682,645</b>
GAAS	427,234.52	25,129	9,216		461,579
GSA	184,924.97	26,524	8,636		220,085
ENCYCLOPAEDIA A.	170,870.46	23,732	8,622		203,225
LONDON OFFICE	300,000.00	–	–		300,000
<b>TOTAL OTHER BODIES</b>	<b>1,083,030.00</b>	<b>75,385</b>	<b>26,473</b>	–	<b>1,184,888</b>
<b>TOTAL TERTIARY</b>	<b>255,484,411</b>	<b>12,000,000</b>	<b>4,000,000</b>	<b>504,089</b>	<b>271,988,500</b>

**BUDGET 1-4** **271,988,500**  
**MATCHING FUND** **515,589**  
**TOTAL BUDGET** **272,504,089**

## Colleges of Education 2010 Administration and Service Distribution

Regions	Colleges	Total Administration GH¢	Total Service GH¢
<b>ASHANTI</b>	AKROKERRI	28,351	39,036
	AGOGO	18,594	22,237
	ST. LOUIS		34,166
	WESLEY	32,227	44,596
	OFFINSO	20,610	26,978
	ST. MONICA	19,854	24,065
	MAMPONG TECHNICAL	19,403	23,539
<b>BRONG AHAFO</b>	ATEBUBU	16,790	19,176
	BEREKUM	24,794	33,115
	ST JOSEPH	24,824	32,637
<b>CENTRAL</b>	FOSO	25,306	33,755
	OLA	26,310	34,248
	KOMENDA	22,610	28,379
<b>EASTERN</b>	PRESBYTERIAN — KIBI	18,348	21,776
	PRESBYTERIAN — AKROPONG	30,065	41,717
	PRESBYTERIAN WOMEN'S — ABURI	16,331	18,955
	ABETIFI	18,862	22,525
	SEVENTH DAY ADVENTIST (S.D.A.)	26,116	34,098
	MT. MARY	23,616	31,120
<b>GREATER ACCRA</b>	ACCRA	25,050	32,420
	ADA	20,665	25,587
<b>NORTHERN</b>	EVANGELICAL PRESBY (E.P) — BIMBILA	17,828	20,480
	TAMALE	22,014	27,795
	BAGABAGA — TAMALE	19,463	23,546
<b>UPPER EAST</b>	GBEWAA — PUSIGA	17,927	21,734
	ST. JOHN BOSCO	24,271	30,640
<b>UPPER WEST</b>	TUMU	16,029	17,855
	N.J. AHMADIYA	17,056	20,315

## Appendix 4 (Cont'd)

Regions	Colleges	Total Administration GH¢	Total Service GH¢
VOLTA	AKATSI	22,999	28,789
	PEKI	18,558	22,277
	EVANGELICAL PRESBY (E.P) — AMEDZOFE	13,579	14,009
	HOHOE — ST. THERESA'S	17,512	20,208
	HOHOE — ST. FRANCIS	20,701	25,546
	JASIKAN	18,226	21,654
	DAMBAI	16,789	19,066
WESTERN	ENCHI	14,212	15,622
	SEFWI-WIAWSO	17,722	21,669
	HOLY CHILD — TAKORADI	20,462	24,671
	<b>TOTAL</b>	<b>800,000</b>	<b>1,000,000</b>

**Organisational Structure of Council**

